



MIDLAND COLLEGE
Annual Operating
BUDGET
2020-2021



#StartStriveSucceed

MIDLAND COLLEGE

Annual Operating Budget 2020-2021

Approved
August 18, 2020

MIDLAND COLLEGE DISTRICT

BOARD OF TRUSTEES

Ms. Linda J. Cowden	Chairperson
Mr. Paul L. Morris	Vice-Chairperson
Mr. Ralph L. Way	Secretary
Mr. Stephen N. Castle	Member
Mr. Will R. Green	Member
Mr. Steven Kiser	Member
Mr. G. Larry Lawrence	Member
Ms. Charlene R. McBride	Member
Mr. Kenneth A. Peeler	Member

ADMINISTRATIVE OFFICERS

Dr. Steve Thomas	President
Mr. Rick Bender	Vice President of Administrative Services
Dr. Damon Kennedy	Vice President of Instructional Services
Dr. Deana Savage	Special Advisor to the President
Mr. Shawn Shreves	Vice President of Information Technology
Ms. Julia Vickery	Vice President of Student Services

All Funds Summary



Midland College

August 18, 2020

Board of Trustees
Midland College District
Midland, Texas 79705

Members of the Board:

According to the laws of the State of Texas, as President of the Board of Trustees of the Midland College District and Chief Budgetary Officer of the District, I have caused to be prepared and have obtained adoption of a budget covering the proposed income and disbursements for the Midland College District for the fiscal year 2020-2021.

At a regular meeting on August 18, 2020, 4:00 P.M., the Board of Trustees of the Midland College District adopted a budget as follows:

Unrestricted Education & General	\$ 48,383,185
Restricted Education & General	<u>10,490,739</u>
Total Education & General	58,873,924
Auxiliary and Student Activity	4,283,134
Debt Service	<u>4,122,588</u>
	\$67,279,646

This is now the official budget of the Midland College District for the 2020-2021 fiscal year.

Sincerely,

Linda J. Cowden
Chairperson, Board of Trustees
Midland College District

3600 N. Garfield • Midland, Texas 79705-6399 • (432) 685-4500 • www.midland.edu

MIDLAND COLLEGE IS AN EQUAL OPPORTUNITY EMPLOYER/EDUCATOR.

Midland College is accredited by the Commission on Colleges of the Southern Association of Colleges and Schools to award certificates and associate and baccalaureate degrees. Contact the Commission on Colleges at 1866 Southern Lane, Decatur, Georgia 30033-4097 or call 404-679-4500 for questions about the accreditation of Midland College.

**Midland College
Official Operating Budget
Summary by Fund**

	2020-2021					2019-2020 Total
	Unrestricted Education & General	Auxiliary	Restricted	Debt Service	Total	
Revenue						
State Funds						
State Appropriated Funds	\$ 7,006,709	-	2,951,814	-	9,958,523	\$ 10,724,797
State Grants and Contracts	-	-	633,484	-	633,484	1,029,949
Federal Funds	60,000	-	5,855,441	-	5,915,441	6,315,667
Local Funds						
Tuition and Fees (Gross)	12,143,300	-	-	-	12,143,300	13,579,745
Property Taxes	31,222,000	-	-	2,863,550	34,085,550	32,693,014
Other Local Income	2,484,098	1,344,250	550,000	-	4,378,348	5,090,050
Total Revenue	\$ 52,916,107	1,344,250	9,990,739	2,863,550	67,114,646	\$ 69,433,222
Expenses						
General Administration	\$ 2,699,437	-	-	-	2,699,437	2,740,637
Student Services	3,348,824	-	5,912,315	-	9,261,139	9,538,383
General Institutional	3,889,832	-	-	-	3,889,832	3,514,782
Staff Benefits	6,936,025	-	2,627,758	-	9,563,783	9,483,127
Instruction	15,555,072	-	217,739	-	15,772,811	16,203,004
Academic Support	7,483,707	-	-	-	7,483,707	8,342,247
Extension and Public Service	2,260,763	-	1,732,927	-	3,993,690	4,118,667
Physical Plant	6,209,525	-	-	-	6,209,525	7,305,563
Auxiliary	-	4,283,134	-	-	4,283,134	4,373,146
Debt Service	-	-	-	4,122,588	4,122,588	4,113,666
	\$ 48,383,185	4,283,134	10,490,739	4,122,588	67,279,646	69,733,222
Transfers in (out)						
Texas Public Education Grant	(500,000)	-	500,000	-	-	-
Debt Service Transfers	(1,094,038)	-	-	1,094,038	-	-
Transfer from E&G to Auxiliary	(2,938,884)	2,938,884	-	-	-	-
Transfer/Use of Fund Balance	-	-	-	165,000	165,000	300,000
	(4,532,922)	2,938,884	500,000	1,259,038	165,000	300,000
Total Expenses and Transfers	\$ 52,916,107	1,344,250	9,990,739	2,863,550	67,114,646	\$ 69,433,222

Property Tax Information



Midland College

THE STATE OF TEXAS
COUNTY OF MIDLAND
MIDLAND COLLEGE DISTRICT

Resolution Setting Tax Rate for 2020-2021

WHEREAS the Chief Appraiser of the Midland Central Appraisal District has certified the 2020 Appraisal Roll, the Board of Trustees has held public meetings on the 2020-2021 budget and the budgetary requirements for the 2020-2021 fiscal year have been determined;

WHEREAS the Board of Trustees proposed a tax rate that does not exceed the no-new-revenue rate and has posted notices of this public meeting to adopt the proposed rate;

WHEREAS, the Board of Trustees of said District wishes to adopt the proposed tax rate;

THEREFORE, BE IT ORDERED BY THE BOARD OF TRUSTEES OF THE MIDLAND COLLEGE DISTRICT

That the ad valorem tax rate for the 2020 tax year be set and adopted in accordance with Chapter 26 of the Texas Tax Code entitled the "Property Tax Code" as follows:

Maintenance and Operations Tax Rate	\$0.084682	per \$100 valuation
Debt Service Tax Rate	<u>\$0.007526</u>	per \$100 valuation
Total Ad Valorem Tax Rate	\$0.092208	per \$100 valuation

SIGNED this 15th day of September, 2020

Linda J. Cowden
Chairperson
Midland College
Board of Trustees

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Midland College
Schedule of Tax Rates and Certified Taxable Values

	<u>2019-2020</u> <u>Approved</u>	<u>2020-2021</u> <u>Approved</u>	<u>Change from Prior Year</u>	
			<u>Amount</u>	<u>Percentage</u>
Certified Values	36,632,531,925 *	37,691,730,549	1,059,198,624	2.89%
Maintenance & Operations Rate	0.083647	0.084682	0.00103	1.24%
Debt Service Rate	0.007563	0.007526	(0.00004)	-0.49%
Total	<u>0.09121</u>	<u>0.092208</u>	<u>0.000998</u>	<u>1.09%</u>
Maintenance & Operations Assessment	30,642,014	31,918,111	1,276,097	4.16%
Debt Service Assessment	2,770,518	2,836,680	66,161	2.39%
	<u>33,412,532</u>	<u>34,754,791</u>	<u>1,342,259</u>	<u>4.02%</u>
Amount Included in Budget (98% Collection Rate)				
Maintenance & Operations	29,978,864	31,222,000	1,243,136	4.15%
Debt Service	2,714,150	2,863,550	149,400	5.50%
	<u>32,693,014</u>	<u>34,085,550</u>	<u>1,392,536</u>	<u>4.26%</u>

* Every year taxable values change through out the year based on the actions taken by the Appraisal Review Board. At the time that the 2020-2021 appraisal roll was certified (in August 2020), the 2019-2020 values were \$36,554,668,799.

2019-2020 Total Tax Rate	\$ 0.091210	2020-2021 Rate less 2019-20 Rate	0.000998
2020-2021 Effective Tax Rate (No-New-Revenue Tax Rate)	\$ 0.092208	Percentage Increase (decrease)	1.09%
2020-2021 Rollback Rate (Voter-Approval Rate)	\$ 0.098982		
2020-2021 Adopted Rate	\$ 0.092208	2020-21 Rate vs No-New-Revenue Tax Rate	0.00
		2020-21 Rate above Above No-New Revenue Rate (%)	0.00%
Average Taxable Value of a Home in 2019-2020	\$ 280,739	2019-2020 Tax on Average Home	\$ 256.06
Average Taxable Value of a Home in 2020-2021	\$ 291,586	2020-21 Tax on Average home at No-New-Rev -Rate	\$ 268.87
		2020-21 Tax on Average home@ Adopted Rate	\$ 268.87

Midland College
Schedule of Taxable Values and Rates by Year

	Net Taxable Value (in thousands)	Maintenance & Operations Rate *	Debt Service Rate *	Total Rate *
1998-99	4,542,941	0.157400	0.005900	0.163300
1999-00	4,463,637	0.157200	0.006100	0.163300
2000-01	4,539,277	0.157200	0.006100	0.163300
2001-02	5,168,020	0.177800	0.005400	0.183200
2002-03	5,072,092	0.185200	0.005400	0.190600
2003-04	5,211,746	0.185200	0.005400	0.190600
2004-05	5,658,737	0.190600	0.000000	0.190600
2005-06	6,309,278	0.179400	0.045300	0.224700
2006-07	7,448,655	0.167481	0.038719	0.206200
2007-08	8,766,176	0.157154	0.033966	0.191120
2008-09	10,367,028	0.144600	0.028307	0.172907
2009-10	11,027,245	0.144600	0.027328	0.171928
2010-11	11,721,836	0.143940	0.025960	0.169900
2011-12	12,498,117	0.143770	0.024089	0.167859
2012-13	15,657,643	0.126390	0.017790	0.144180
2013-14	17,863,393	0.117200	0.015960	0.133160
2014-15	20,273,138	0.109700	0.014690	0.124390
2015-16	21,131,914	0.081347	0.007600	0.088947
2016-17	20,276,126	0.123460	0.013650	0.137110
2017-18	22,851,983	0.113080	0.012170	0.125250
2018-19	26,119,862	0.104363	0.010358	0.114721
2019-20	36,632,532	0.083647	0.007563	0.091210
2020-21	37,621,979	0.084682	0.007526	0.092208

* Per hundred dollars of value

**2020 CERTIFIED APPRAISAL ROLL
MIDLAND COLLEGE DISTRICT**

GROSS VALUE	\$39,721,376,003
LOSS DUE TO AGRICULTURAL USE	(\$527,476,010)
CONSTITUTIONAL EXEMPT PROPERTY	(\$716,692,003)
DISABLED VETERAN EXEMPTION	(\$6,332,410)
DISABLED VETERAN EXEMPTION FROZEN	\$0
DISABLED VETERAN EXEMPTION (100%)	(\$50,143,557)
GENERAL HOMESTEAD EXEMPTION	\$0
GENERAL HOMESTEAD EXEMPTION FROZEN	\$0
HOMESTEAD EXEMPTION (LOCAL OPTION)	\$0
HOMESTEAD EXEMPTION FROZEN (LOCAL OPTION)	\$0
HOMESTEAD EXEMPTION (LOCAL PERCENT OPTION)	\$0
HOMESTEAD EXEMPTION (LOCAL PERCENT OPTION) FROZEN	\$0
OVER 65 EXEMPTION	\$0
FROZEN OVER 65 EXEMPTION	\$0
OVER 65 EXEMPTION (LOCAL OPTION)	(\$66,882,277)
OVER 65 EXEMPTION FROZEN (LOCAL OPTION)	\$0
DISABLED EXEMPTION	\$0
DISABLED EXEMPTION FROZEN	\$0
DISABLED EXEMPTION (LOCAL OPTION)	\$0
DISABLED EXEMPTION (LOCAL OPTION) FROZEN	\$0
ABATEMENTS	\$0
POLLUTION CONTROL	(\$65,788,810)
FREEMPORT EXEMPTION	(\$9,289)
MINIMUM VALUE LOSS (MINERALS & PERSONAL PROPERTY	(\$483,870)
PARTIAL YEAR EXEMPTION/ LEASED VEHICLES & OTHER	(\$49,209,778)
10% CAP LOSS	(\$248,436,542)
TOTAL TAXABLE VALUE FOR 2020	\$37,989,921,457
LESS VALUE STILL UNDER PROTEST	\$2,017,739,619
ESTIMATED VALUE THAT WILL BE CERTIFIED BY ARB	(\$1,719,548,711)
ESTIMATED TOTAL TAXABLE VALUE FOR 2020	\$37,691,730,549

I, Jerry M. Bundick, Chief Appraiser for the Midland Central Appraisal District, do solemnly swear or affirm that I have made, or caused to be made, a diligent effort to ascertain all property in the Midland College District subject to appraisal by me and that I have included in the certified appraisal roll, the market and taxable values of property that I am aware of at an appraised value determined as required by law.



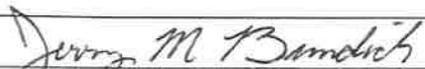
Jerry M. Bundick

Sworn to and subscribed before me the 27th day of August, 2020

**2020 CERTIFIED APPRAISAL ROLL
MIDLAND COLLEGE DISTRICT**

	REAL ESTATE	P P	P&A MIN	P&A PP	TOTALS
GROSS VALUE	\$18,957,250,302	\$2,130,178,355	\$12,419,808,926	\$6,214,138,420	\$39,721,376,003
LOSS DUE TO AGRICULTURAL USE	(\$527,476,010)	\$0	\$0	\$0	(\$527,476,010)
CONSTITUTIONAL EXEMPT PROPERTY	(\$709,362,133)	(\$4,274,970)	(\$3,054,900)	\$0	(\$716,692,003)
DISABLED VETERAN EXEMPTION	(\$6,276,750)	(\$49,800)	(\$5,860)	\$0	(\$6,332,410)
DISABLED VETERAN EXEMPTION FROZEN	\$0	\$0	\$0	\$0	\$0
DISABLED VETERAN EXEMPTION (100%)	(\$49,904,417)	(\$239,140)	\$0	\$0	(\$50,143,557)
GENERAL HOMESTEAD EXEMPTION	\$0	\$0	\$0	\$0	\$0
GENERAL HOMESTEAD EXEMPTION FROZEN	\$0	\$0	\$0	\$0	\$0
HOMESTEAD EXEMPTION (LOCAL OPTION)	\$0	\$0	\$0	\$0	\$0
HOMESTEAD EXEMPTION FROZEN (LOCAL OPTION)	\$0	\$0	\$0	\$0	\$0
HOMESTEAD EXEMPTION (LOCAL PERCENT OPTION)	\$0	\$0	\$0	\$0	\$0
HOMESTEAD EXEMPTION (LOCAL PERCENT OPTION) FROZEN	\$0	\$0	\$0	\$0	\$0
OVER 65 EXEMPTION	\$0	\$0	\$0	\$0	\$0
FROZEN OVER 65 EXEMPTION	\$0	\$0	\$0	\$0	\$0
OVER 65 EXEMPTION (LOCAL OPTION)	(\$65,485,947)	(\$1,396,330)	\$0	\$0	(\$66,882,277)
OVER 65 EXEMPTION FROZEN (LOCAL OPTION)	\$0	\$0	\$0	\$0	\$0
DISABLED EXEMPTION	\$0	\$0	\$0	\$0	\$0
DISABLED EXEMPTION FROZEN	\$0	\$0	\$0	\$0	\$0
DISABLED EXEMPTION (LOCAL OPTION)	\$0	\$0	\$0	\$0	\$0
DISABLED EXEMPTION (LOCAL OPTION) FROZEN	\$0	\$0	\$0	\$0	\$0
ABATEMENTS	\$0	\$0	\$0	\$0	\$0
POLLUTION CONTROL	\$0	\$0	\$0	(\$65,788,810)	(\$65,788,810)
FREEPORT EXEMPTION	\$0	(\$9,289)	\$0	\$0	(\$9,289)
MINIMUM VALUE LOSS (MINERALS & PERSONAL PROPERTY	\$0	(\$31,090)	(\$450,830)	(\$1,950)	(\$483,870)
PARTIAL YEAR EXEMPTION/ LEASED VEHICLES & OTHER	(\$1,622,200)	(\$47,587,578)	\$0	\$0	(\$49,209,778)
10% CAP LOSS	(\$248,207,822)	(\$228,720)	\$0	\$0	(\$248,436,542)
TOTAL TAXABLE VALUE FOR 2020	\$17,348,915,023	\$2,076,361,438	\$12,416,297,336	\$6,148,347,660	\$37,989,921,457
LESS VALUE STILL UNDER PROTEST	\$1,912,704,939	\$80,347,740	\$0	\$24,686,940	\$2,017,739,619
ESTIMATED VALUE THAT WILL BE CERTIFIED BY ARB	(\$1,629,624,608)	(\$70,223,925)	\$0	(\$19,700,178)	(\$1,719,548,711)
ESTIMATED TOTAL TAXABLE VALUE FOR 2020	\$17,065,834,692	\$2,066,237,623	\$12,416,297,336	\$6,143,360,898	\$37,691,730,549

I, Jerry M. Bundick, Chief Appraiser for the Midland Central Appraisal District, do solemnly swear or affirm that I have made, or caused to be made, a diligent effort to ascertain all property in the Midland College District subject to appraisal by me and that I have included in the certified appraisal roll, the market and taxable values of property that I am aware of at an appraised value determined as required by law.



Jerry M. Bundick

Sworn to and subscribed before me the 27th day of August, 2020

Current Year Debt Service

The taxing unit plans to pay the following amounts for long-term debts that are secured by property taxes. These amounts will be paid from property tax revenues (or additional sales tax revenue, if applicable).

	Principal or Contract Payment to be Paid From Property Taxes	Interest to be Paid From Property Taxes	Other Amounts to be Paid	Total Payment
General Obligation Refunding Bonds, Series 2012	\$2,445,000	\$579,550	\$4,000	\$3,028,550
				\$0
				\$0
				\$0
				\$0
				\$0
				\$0
				\$0

(expand as needed)

Total required for <u>2020</u> debt service.....	\$3,028,550
-- Amount (if any) paid from funds listed in unencumbered funds.....	\$0
-- Amount (if any) paid from other resources.....	\$0
-- Excess collections last year.....	\$165,000
= Total to be paid from taxes in <u>2020</u>	\$2,863,550
+ Amount added in anticipation that the taxing unit will collect only <u>98</u> % of its taxes in <u>2020</u>	\$60,000
= Total Debt Levy	\$2,923,550

This notice contains a summary of the no-new-revenue and voter-approval calculation as

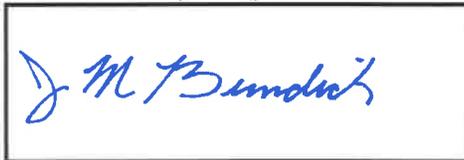
certified by Jerry M. Bundick, Chief Appraiser, August 3, 2020
(designated individual's name and position) (date)

**MIDLAND COLLEGE DISTRICT
TAX ROLL CERTIFICATION FOR 2020**

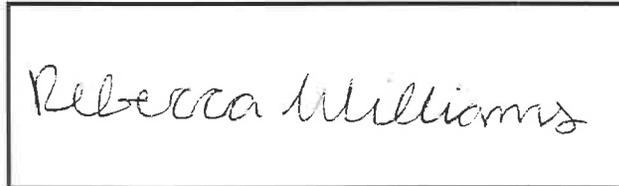
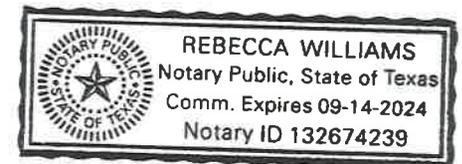
	REAL ESTATE	PERSONAL PROPERTY	MINERALS	TOTALS
LAND MARKET VALUE	\$ 3,211,238,619	\$ 44,400	\$ 12,365,251,815	\$ 15,576,534,834
IMPROVEMENT VALUE	\$ 15,665,822,170	\$ 138,824,550	\$ -	\$ 15,804,646,720
PERSONAL VALUE	\$ -	\$ 8,201,586,145	\$ -	\$ 8,201,586,145
TOTAL MARKET VALUE	\$ 18,877,060,789	\$ 8,340,455,095	\$ 12,365,251,815	\$ 39,582,767,699
DEDUCTIONS				
LOSS DUE TO AGRICULTURE USE	\$ 526,308,310	\$ -	\$ -	\$ 526,308,310
CONST. EXEMPTIONS/TXBL LOSS	\$ 709,328,373	\$ 4,274,970	\$ 3,079,070	\$ 716,682,413
DISABLED VETERANS	\$ 6,301,840	\$ 49,800	\$ 5,860	\$ 6,357,500
100% EXEMPT VETERANS	\$ 49,961,469	\$ 239,140	\$ -	\$ 50,200,609
OVER 65	\$ 65,805,867	\$ 1,396,330	\$ -	\$ 67,202,197
ABATEMENTS	\$ -	\$ -	\$ -	\$ -
MINIMUM VALUE	\$ -	\$ 33,040	\$ 447,910	\$ 480,950
UNKNOWN/SUSPENSE/VEHICLES	\$ 144,550	\$ 47,587,578	\$ -	\$ 47,732,128
PRORATION EXEMPTIONS	\$ -	\$ -	\$ -	\$ -
POLLUTION CONTROL	\$ -	\$ 65,788,810	\$ -	\$ 65,788,810
FREEPORT	\$ -	\$ 9,289	\$ -	\$ 9,289
10% CAP LOSS	\$ 247,012,924	\$ 227,620	\$ -	\$ 247,240,544
PRORATED ADJUSTMENT	\$ -	\$ -	\$ -	\$ -
TOTAL DEDUCTIONS	\$ 1,604,863,333	\$ 119,606,577	\$ 3,532,840	\$ 1,728,002,750
TOTAL TAXABLE	\$ 17,272,197,456	\$ 8,220,848,518	\$ 12,361,718,975	\$ 37,854,764,949
TAXABLE LOSS	\$ 1,139	\$ 327	\$ (43,085)	\$ (41,619)
TAXABLE UNDER PROTEST	\$ 1,346,446,046	\$ 44,796,786	\$ -	\$ 1,391,242,832
TAXABLE ADJUSTED	\$ 15,925,750,271	\$ 8,176,051,405	\$ 12,361,762,060	\$ 36,463,563,736
TAX LEVY	\$ 14,684,815.81	\$ 7,538,973.48	\$ 11,398,533.56	\$ 33,622,322.85

I, J. M. BUNDICK, TAX ASSESSOR COLLECTOR FOR THE MIDLAND COLLEGE DISTRICT, HEREBY CERTIFY THAT THE ABOVE LISTED ASSESSMENTS AND LEVY ARE TRUE AND CORRECT, TO THE BEST OF MY KNOWLEDGE AND BELIEF. SIGNED THIS 5TH DAY OF OCTOBER, 2020 A.D.

J M BUNDICK, RPA, RTA



NOTARY PUBLIC
MIDLAND COUNTY

Education and General Funds
Summary of Revenues, Expenditures and Transfers

**Midland College
Official Operating Budget
Summary of Estimated Revenue
2020-2021**

Education and General Funds

	<u>Unrestricted</u>	<u>Restricted</u>	<u>Total</u>
State Funds			
Coordinating Board-State Operating Appropriations	\$ 7,006,709	-	7,006,709
Coordinating Board-Permian Basin Petroleum Museum	-	324,056	324,056
Appropriations for Staff Benefits	-	2,627,758	2,627,758
Grant and Contract Revenue	-	633,484	633,484
Total State Funds	7,006,709	3,585,298	10,592,007
Federal Funds			
Administrative Cost Allowances	60,000	-	60,000
Grant Revenue	-	5,855,441	5,855,441
	60,000	5,855,441	5,915,441
Local Funds			
Tuition and Fees			
Tuition-Credit Hour Programs	7,978,000	-	7,978,000
Tuition-Continuing Education Programs	1,145,000	-	1,145,000
Student Fees	3,187,300	-	3,187,300
Exemptions & Waivers	(167,000)	-	(167,000)
Total Tuition and Fees	12,143,300	-	12,143,300
Ad Valorem Tax Revenue	31,222,000	-	31,222,000
Other Local Revenue			
Sales of Educational Services	433,000	-	433,000
Gifts Grants & Contracts	525,000	-	525,000
Contract Revenue	1,105,081	425,000	1,530,081
Endowment Earnings	15,000	125,000	140,000
Investment Earnings	175,000	-	175,000
Miscellaneous Revenue	231,017	-	231,017
Total Other Local Revenue	2,484,098	550,000	3,034,098
Total Local Sources	45,849,398	550,000	46,399,398
Total Educational and General Revenue	\$ 52,916,107	9,990,739	62,906,846

Midland College
Official Operating Budget
Estimated Expenditure Summary
2020-2021

Unrestricted Education and General Funds

	<u>Unrestricted</u>	<u>Restricted</u>	<u>Total</u>
General Administration and Student Services			
Governance of the Institution	\$ 49,500	-	49,500
Executive Direction and Control	991,063	-	991,063
Business and Fiscal Management	1,658,874	-	1,658,874
Total General Administration	2,699,437	-	2,699,437
Student Admissions and Registration	838,790	5,912,315	6,751,105
Other Student Services	2,510,034	-	2,510,034
Total Student Services	3,348,824	5,912,315	9,261,139
General Institutional Expense	3,889,832	-	3,889,832
Staff Benefits	6,936,025	2,627,758	9,563,783
Instruction			
General Academic Programs	6,759,287	-	6,759,287
Career and Technology Programs	8,795,785	217,739	9,013,524
Total Instruction	15,555,072	217,739	15,772,811
Academic Support			
Instructional Administration	1,945,104	-	1,945,104
Instructional Support Services	1,493,861	-	1,493,861
Learning Resources	803,545	-	803,545
Faculty Development	142,548	-	142,548
Technical Support Services	3,098,649	-	3,098,649
Total Academic Support	7,483,707	-	7,483,707
Extension and Public Service	2,260,763	1,732,927	3,993,690
Physical Plant Operation and Maintenance			
Plant Support Services	1,270,836	-	1,270,836
Building Maintenance	1,179,642	-	1,179,642
Custodial Services	872,051	-	872,051
Grounds Maintenance	601,596	-	601,596
Utilities	1,285,400	-	1,285,400

**Midland College
Official Operating Budget
Estimated Expenditure Summary
2020-2021**

Unrestricted Education and General Funds

	Unrestricted	Restricted	Total
Major Repairs Replacement & Projects	1,000,000	-	1,000,000
Total Physical Plant Operations & Maint.	6,209,525	-	6,209,525
TOTAL EDUCATIONAL AND GENERAL	48,383,185	10,490,739	58,873,924
Mandatory Transfers out (in)			
General Use Fees to Debt Service Fund for 2008 Revenue Bonds	-	-	-
General Use Fees to Debt Service Fund for 2016 Refunding Bonds	1,094,038	-	1,094,038
Transfer of Tuition to TPEG Grant (Restricted Funds)	500,000	(500,000)	-
Total Mandatory Transfers	1,594,038	(500,000)	1,094,038
Nonmandatory Transfers			
Transfer of Local Revenue to Auxiliary Enterprise Fund	2,938,884	-	2,938,884
Total Nonmandatory Transfers	2,938,884	-	2,938,884
Use of Fund Balance to Complete Construction of Dining Hall	-	-	-
Total Expenses and Transfers	\$ 52,916,107	\$ 9,990,739	\$ 62,906,846

Auxiliary Enterprise and Student Activity Fund
Summary of Revenue, Expenditures and Transfers

Midland College
Official Operating Budget
Auxiliary Enterprises & Student Activity Fund
Revenue and Expenditure Budget Summary

	2020-2021				2019-2020
	Intercollegiate Athletics	Bookstore	Housing/Board Vending Concessions	Total	Memorandum Total
Revenues					
Sales and Services					
Gate Receipts	\$ 11,000	-	-	11,000	11,000
Commissions from Contractors	-	222,000	13,000	235,000	235,000
Food Service Revenue	-	-	498,000	498,000	622,700
Vending Machine Commissions	-	-	27,000	27,000	27,000
Housing Rental	-	-	375,000	375,000	630,000
Chap Center Concessions/Novelty Sales	-	-	55,000	55,000	55,000
Total Sales and Services	11,000	222,000	968,000	1,201,000	1,580,700
Private, Gifts & Contracts					
MCF-General Institutional Support	100,000	-	-	100,000	100,000
MCF-Lyman Endowment	15,750	-	-	15,750	15,750
MCF-Langford Endowment	2,000	-	-	2,000	2,000
	117,750	-	-	117,750	117,750
Endowment Earnings					
	5,500	-	-	5,500	5,500
Investment Earnings					
	-	-	20,000	20,000	20,000
Total Revenue	\$ 134,250	222,000	988,000	1,344,250	1,723,950
Expenditures					
Athletic Director	\$ 408,707	-	-	408,707	406,527
Sports Information Department	99,199	-	-	99,199	99,199
Athletic Trainer	246,288	-	-	246,288	242,763
Cheerleaders	6,500	-	-	6,500	6,500
Basketball-Men	350,553	-	-	350,553	341,751
Baseball	385,303	-	-	385,303	373,805
Golf-Men	194,134	-	-	194,134	189,485
Basketball-Women	390,059	-	-	390,059	380,594
Softball-Women	374,530	-	-	374,530	352,696

**Midland College
Official Operating Budget
Auxiliary Enterprises & Student Activity Fund
Revenue and Expenditure Budget Summary**

	2020-2021			2019-2020	
	Intercollegiate Athletics	Bookstore	Housing/Board Vending Concessions	Total	Memorandum Total
Volleyball	273,983	-	-	273,983	266,101
Benefits for Auxiliary Employees	366,800	-	-	366,800	364,516
Residence Halls	-	-	558,076	558,076	580,820
Chap Center Concessions	-	-	91,042	91,042	87,429
Food Service	-	-	497,860	497,860	640,860
President's Office -Memberships	-	-	30,100	30,100	30,100
Allowance for Indirect Advocacy	-	-	10,000	10,000	10,000
	3,096,056	-	1,187,078	4,283,134	4,373,146
Excess (deficit) of revenue over expenditures	(2,961,806)	222,000	(199,078)	(2,938,884)	(2,649,196)
Intrafund transfers					
Bookstore to Intercollegiate athletic	222,000	(222,000)	-	-	-
Food service/concessions, housing to athletics	(199,078)	-	199,078	-	-
Total intrafund transfers	22,922	(222,000)	199,078	-	-
Interfund transfers					
Transfer from Education & General/Misc local funds	2,938,884	-	-	2,938,884	2,649,196
Total Interfund Transfers	2,938,884	-	-	2,938,884	2,649,196
Revenues net of expenditures and transfers	\$ -	-	-	-	-

Debt Service Fund

**Midland College
Official Debt Service Budget
2020-2021**

	2008 Revenue Revenue Bond After 2016 Refunding	2016 Revenue Building & Refunding Bonds	2012 Series General Obligation Refunding Bonds	Total	2019-2020 Memorandum Total
Revenue					
Property Tax-Debt Service	-	-	2,863,550	2,863,550	2,714,150
Transfers from Unrestricted Funds-Local					
Transfer of Pledged General Use Fees/Tuition	-	1,094,038	-	1,094,038	1,099,516
Use of Fund Balance (Previous Year excess collections)	-	-	165,000	165,000	300,000
Total Fund Revenue (Transfers from Unrestricted)	-	1,094,038	3,028,550	4,122,588	4,113,666
Expenditures					
Principal	-	920,000	2,445,000	3,365,000	3,240,000
Interest (net of interest received at closing)	-	174,038	579,550	753,588	869,666
Agent Fees	-	-	4,000	4,000	4,000
Total Expenditures	-	1,094,038	3,028,550	4,122,588	4,113,666
Revenues in Excess of Expenditures					

Schedule of Principal Balances of Long-Term Debt

Original Amounts	12,355,000 *	7,965,000 *	26,839,052 *	
Principal outstanding, beginning of year (September 1, 2020)	-	8,870,000	16,600,000	25,470,000
New debt Issued	-	-	-	-
2020-2021 Principal Payments	-	(920,000)	(2,445,000)	(920,000)
Debt Refunded	-	-	-	-
Principal Outstanding, End of budget year (August 31, 2021)	-	7,045,000	14,155,000 *	24,550,000
Final Maturity Date	October 1, 2018	April 1, 2028	February 15, 2026	

* Par Value , does not include unamortized premiums and discounts.

Education and General Funds
Revenue Detail

**Midland College
Education and General Budget
Estimated Revenue Detail
2020-2021
Unrestricted and Restricted**

	<u>2019-2020</u>	<u>2020-2021</u>			<u>Increase</u>
	<u>Combined</u>	<u>Unrestricted</u>	<u>Restricted</u>	<u>Total</u>	<u>(Decrease)</u>
EDUCATION AND GENERAL					
State Funds					
Coordinating Board-Core Operations	\$ 680,406	680,406	-	680,406	-
Coordinating Board-Student Success Formula	838,613	838,613	-	838,613	-
Coordinating Board-Contact Hour Formula	5,672,779	5,672,779	-	5,672,779	-
Coordinating Board-Hold Harmless	441,132	441,132	-	441,132	-
Coordinating Board-Bachelor of Applied Technology-Formula	92,779	92,779	-	92,779	-
Coordinating Board Allowance for Reduction	-	(719,000)	-	(719,000)	(719,000)
ERS - Group Insurance	1,897,758	-	1,897,758	1,897,758	-
Estimated On-behalf Contributions to Retirement Programs	777,274	-	730,000	730,000	(47,274)
Texas College Workstudy	19,000	-	12,000	12,000	(7,000)
TEOG	155,000	-	210,621	210,621	55,621
Permian Basin Petroleum Musuem	324,056	-	324,056	324,056	-
Area Health Education Center - State	214,350	-	210,063	210,063	(4,287)
Nursing Shortage Reduction over 70 Program FY 2016	50,000	-	-	-	(50,000)
Nursing Shortage Reduction over 70 Program FY 2017	266,599	-	200,800	200,800	(65,799)
Transformation Implementation	325,000	-	-	-	(325,000)
Total State Funds	<u>11,754,746</u>	<u>7,006,709</u>	<u>3,585,298</u>	<u>10,592,007</u>	<u>(1,162,739)</u>
Federal Funds					
Carl Perkins - Basic	191,069	-	164,694	164,694	(26,375)
Federal Direct Student Loans	900,000	-	600,000	600,000	(300,000)
Federal College Workstudy	80,000	-	150,000	150,000	70,000
Federal Supplemental Educational Opportunity Grant	150,000	-	150,000	150,000	-
Federal Pell Grant	4,200,000	-	4,000,000	4,000,000	(200,000)
Area Health Education Center	113,022	-	113,022	113,022	-
Adult Education & Family Literacy Act - Corrections	16,525	-	19,500	19,500	2,975
Adult Education 7 Family Literacy Act - El Civics	54,881	-	57,842	57,842	2,961
Adult Education & Family Literacy Act-Federal	423,173	-	438,964	438,964	15,791
Louis Stokes Alliance for Minority Participation	32,080	-	32,080	32,080	-
Texas Tech NSF Plains Mathematics	4,917	-	112,400	112,400	107,483
South Plains CAA-Head Start	75,000	-	16,939	16,939	(58,061)
Administrative Cost Allowances	75,000	60,000	-	60,000	(15,000)
Total Federal Funds	<u>6,315,667</u>	<u>60,000</u>	<u>5,855,441</u>	<u>5,915,441</u>	<u>(400,226)</u>

**Midland College
Education and General Budget
Estimated Revenue Detail
2020-2021
Unrestricted and Restricted**

	<u>2019-2020 Combined</u>	<u>2020-2021</u>		<u>Increase (Decrease)</u>
	<u>Unrestricted</u>	<u>Restricted</u>	<u>Total</u>	
Local Funds				
Tuition and Fees				
In-district	4,250,000	4,292,000	-	42,000
Pecos County Special	275,000	122,000	-	(153,000)
Out-of-District	3,150,000	2,700,000	-	(450,000)
Non-resident	775,000	697,000	-	(78,000)
Upper level	171,000	167,000	-	(4,000)
Tuition-Credit Programs	<u>8,621,000</u>	<u>7,978,000</u>	-	<u>(643,000)</u>
Continuing Education- State Supported Programs				
Truck Driving -Transportation	195,000	175,000	-	(20,000)
General Vocational	270,000	140,000	-	(130,000)
Petroleum Professional Dev/Geo-Tech	470,000	380,000	-	(90,000)
Health Sciences Continuing Education	310,000	200,000	-	(110,000)
Pecos County Law Enforcement Academy	33,445	33,000	-	(445)
	<u>1,278,445</u>	<u>928,000</u>	-	<u>(350,445)</u>
Vocational and Community Service Programs				
Community Service	85,000	52,000	-	(33,000)
Kids College	165,000	165,000	-	-
	<u>250,000</u>	<u>217,000</u>	-	<u>(33,000)</u>
Total Non Credit Programs				
	<u>1,528,445</u>	<u>1,145,000</u>	-	<u>(383,445)</u>
Tuition All Programs				
	<u>10,149,445</u>	<u>9,123,000</u>	-	<u>(1,026,445)</u>
Student Fees (Credit Programs)				
Laboratory & Course Fees	297,200	287,000	-	(10,200)
General Use Fees	2,400,000	2,049,000	-	(351,000)
Distance Learning Fee	690,000	690,000	-	-
Private Instruction Fees	4,800	4,800	-	-
Repeat Course Fees	155,000	155,000	-	-
Truck Driving Course Fee (CE)	176,000	-	-	(176,000)
Other Registration Fees	1,500	1,500	-	-
Total Fees	<u>3,724,500</u>	<u>3,187,300</u>	-	<u>(537,200)</u>
Total Tuition and Fees				
	<u>13,873,945</u>	<u>12,310,300</u>	-	<u>(1,563,645)</u>

Midland College
Education and General Budget
Estimated Revenue Detail
2020-2021
Unrestricted and Restricted

	2019-2020 Combined	2020-2021		Increase (Decrease)	
	Unrestricted	Restricted	Total		
Exemptions and Waivers					
State Tuition and Fee Exemptions & Waivers	(294,200)	(167,000)	-	(167,000)	127,200
Locally Approved Tuition and Fee Waivers, Exemptions	-	-	-	-	-
Permian Basin Higher Education Alliance	-	-	-	-	-
Dual Credit-Tuition and Fees	-	-	-	-	-
ECHS -Tuition & Fees	-	-	-	-	-
	(294,200)	(167,000)	-	(167,000)	127,200
Tuition and Fees, Net of Waivers, Exemptions	13,579,745	12,143,300	-	12,143,300	(1,436,445)
Property Taxes for Current Operations (M&O)	29,978,864	31,222,000	-	31,222,000	1,243,136
Sales of Educational Departments					
Manor Park Day Care Revenue	92,000	92,000	-	92,000	-
Day Care Center Revenue	318,000	318,000	-	318,000	-
Pre-K Charter School tuition	179,000	-	-	-	(179,000)
Pre-K Average Daily Attendance	38,250	-	-	-	(38,250)
Pre-K Child Care Subsidy	10,000	-	-	-	(10,000)
National School Lunch/CACFP	25,000	-	-	-	(25,000)
Cosmetology Service Receipts	23,000	23,000	-	23,000	-
Total Sales Educational Departments	685,250	433,000	-	433,000	(252,250)
Gifts and Donations					
MCF-Development Office	110,000	160,000	-	160,000	50,000
MCF-Fasken Endowment	15,000	15,000	-	15,000	-
Midland Development/Abell Hanger CTE Dual Credit Expansion	325,000	350,000	-	350,000	25,000
Midland Development Corp -Truck Driving Expansion Residual	-	-	-	-	-
Midland County Sales Tax Distribution	-	-	-	-	-
Total Gifts & Donations	450,000	525,000	-	525,000	75,000
Contract Revenue					
Pecos County Branch Maintenance Tax	1,000,000	1,000,000	-	1,000,000	-
Contract Revenue-Texas Tech Health Sciences Center	90,081	90,081	-	90,081	-
Business and Economic Development Grant	113,000	-	113,000	113,000	-
Virtual College of Texas	15,000	15,000	-	15,000	-

Midland College
Education and General Budget
Estimated Revenue Detail
2020-2021
Unrestricted and Restricted

	2019-2020 Combined	2020-2021		Increase (Decrease)	
		Unrestricted	Restricted		Total
Legacy/Students in Philanthropy Operations	110,000	-	130,000	130,000	20,000
Pecos County Workforce Grant	-	-	-	-	-
Alcohol Support Contract	82,000	-	82,000	82,000	-
Risk Management Institute	100,000	-	100,000	100,000	-
	1,510,081	1,105,081	425,000	1,530,081	20,000
Endowment Earnings					
Allison Endowment - Operations Portion	-	-	-	-	-
Abell Science Endowment	15,000	15,000	-	15,000	-
Endowed Scholarship Earnings	125,000	-	125,000	125,000	-
	140,000	15,000	125,000	140,000	-
Unrestricted Investment Earnings	350,000	175,000	-	175,000	(175,000)
Other Local Revenue					
Building Rental	50,000	50,000	-	50,000	-
Cable TV Commissions	20,000	20,000	-	20,000	-
Testing Revenue	140,117	140,117	-	140,117	-
Miscellaneous Revenue	20,652	20,900	-	20,900	248
Total Miscellaneous Revenue	230,769	231,017	-	231,017	248
Total Local Revenue	46,924,709	45,849,398	550,000	46,399,398	(525,311)
Total Education and General Revenues	\$ 64,995,122	52,916,107	9,990,739	62,906,846	(2,088,276)

Unrestricted Education and General Funds
Summary by Department

**Midland College
Official Operating Budget
Estimated Unrestricted Expenditure Summary
Summarized by Department
2020-2021**

	<u>2019-2020</u>	<u>2020-2021</u>	<u>Difference</u>
General Administration and Student Services			
Governance			
Board of Trustees	\$ 49,500	49,500	-
	<u>49,500</u>	<u>49,500</u>	<u>-</u>
Executive Direction and Control			
President's Office	467,529	381,256	(86,273)
Vice President of Instruction	229,374	232,051	2,677
Special Advisor to the President	355,341	377,756	22,415
	<u>1,052,244</u>	<u>991,063</u>	<u>(61,181)</u>
Business and Fiscal Management			
Vice President-Administrative Services	251,046	254,245	3,199
Human Resources and Payroll	438,224	430,245	(7,979)
Accounting and Business Services	949,623	974,384	24,761
	<u>1,638,893</u>	<u>1,658,874</u>	<u>19,981</u>
General Institutional Expense			
President's Office	232,395	232,395	-
Vice President-Administrative Services	313,000	313,000	-
Human Resources and Payroll	45,000	45,000	-
Mailroom	9,492	9,492	-
Institutional Advancement	375,894	351,362	(24,532)
Public Information and Relations	677,562	672,185	(5,377)
Institutional Effectiveness	118,443	119,280	837
Computer Services	1,018,857	1,049,013	30,156
Campus Police	595,704	578,804	(16,900)
Professional Development Committee	17,500	17,500	-
Hospitality Committee	5,000	5,000	-
SACS Reaffirmation Committee	15,935	35,935	20,000
Faculty Recycle	10,000	10,000	-
Copy Pool	80,000	80,000	-
Salary Enhancement Contingency	-	370,866	370,866
	<u>3,514,782</u>	<u>3,889,832</u>	<u>375,050</u>
Total General Administration	<u><u>6,255,419</u></u>	<u><u>6,589,269</u></u>	<u><u>333,850</u></u>

**Midland College
Official Operating Budget
Estimated Unrestricted Expenditure Summary
Summarized by Department
2020-2021**

	2019-2020	2020-2021	Difference
Student Admissions and Registrations			
Registrar	482,115	503,378	21,263
Enrollment Services & Navigation	355,882	335,412	(20,470)
	<u>837,997</u>	<u>838,790</u>	<u>793</u>
Other Student Services			
Vice President-Student Services	185,201	187,512	2,311
Dean of Enrollment Management	121,943	128,051	6,108
Outreach and Welcome Center	215,447	210,757	(4,690)
Pathways Advising	620,924	662,633	41,709
Financial Aid	397,691	413,277	15,586
Counseling/Special Populations	198,569	265,188	66,619
Dean of Student Life	139,999	136,896	(3,103)
Student Activities	164,420	165,938	1,518
Intramurals	53,713	53,618	(95)
Student Publications	17,222	17,222	-
Career Center	9,500	9,500	-
Title 9 Compliance & Other Compliance	73,258	74,127	869
Honors Organizations	18,000	20,000	2,000
Fitness Center	90,142	90,577	435
Williams Regional Training Center	37,488	37,938	450
Local Matching Requirements	36,800	36,800	-
	<u>2,380,317</u>	<u>2,510,034</u>	<u>129,717</u>
Total Student Services	<u>3,218,314</u>	<u>3,348,824</u>	<u>130,510</u>
Staff Benefits	6,808,095	6,936,025	127,930
Instruction			
General Academic Programs			
Math Science Division Office	13,368	12,368	(1,000)
Biology	826,998	764,927	(62,071)
Chemistry	310,061	318,772	8,711
Geology	248,662	271,909	23,247
Engineering	70,097	70,449	352
Physical Science (Physics)	89,951	83,199	(6,752)
Kinesiology	102,367	87,540	(14,827)

**Midland College
Official Operating Budget
Estimated Unrestricted Expenditure Summary
Summarized by Department
2020-2021**

	2019-2020	2020-2021	Difference
Mathematics	1,094,182	944,935	(149,247)
Concho Resources/Texas A&M Engineering	56,970	54,022	(2,948)
Fine Arts and Communications Division Office	40,500	40,500	-
English	998,521	943,972	(54,549)
Integrated Reading & Writing	204,960	204,144	(816)
Speech	239,738	262,471	22,733
Modern Language	381,931	354,873	(27,058)
Communication - Photography	98,034	8,790	(89,244)
Communications- Journalism	10,118	10,118	-
Arts	264,744	320,205	55,461
Music	240,420	141,687	(98,733)
Drama	52,443	52,943	500
Social and Behavioral Division	1,896	1,896	-
Social Sciences	69,109	59,663	(9,446)
Anthropology	11,052	11,052	-
Psychology	250,699	255,180	4,481
Sociology	121,380	122,616	1,236
Humanities and Philosophy	64,470	68,154	3,684
Government	411,603	415,494	3,891
History	420,450	424,343	3,893
Geography	95,286	96,518	1,232
Associates of Arts in Teaching	61,136	12,686	(48,450)
Honors Program	7,062	7,062	-
Student Success	331,281	335,023	3,742
Extension Centers	1,776	1,776	-
Total Academic Instruction	7,191,265	6,759,287	(431,978)
Career and Technology Instruction			
Alcohol & Drug Abuse Counseling	102,290	96,673	(5,617)
Child Development	80,613	66,867	(13,746)
Criminal Justice	81,634	81,076	(558)
Bachelor of Applied Technology	166,674	167,483	809
Economics	272,652	276,141	3,489
Accounting	117,150	118,649	1,499
Business	218,534	211,369	(7,165)

Midland College
Official Operating Budget
Estimated Unrestricted Expenditure Summary
Summarized by Department
2020-2021

	2019-2020	2020-2021	Difference
Legal Assistant	71,862	72,712	850
Applied Technology Division Office	3,276	3,276	-
Information Technology	215,773	211,589	(4,184)
Computer Science	224,734	234,316	9,582
Business Systems	317,278	321,595	4,317
Computer Graphics Technology	224,650	214,975	(9,675)
Automotive Mechanics	349,450	338,004	(11,446)
Diesel Mechanics	275,277	278,462	3,185
Aviation Technology	329,611	369,658	40,047
Welding Technology	371,158	375,220	4,062
Energy Technology	443,678	435,511	(8,167)
Air Conditioning	105,450	106,522	1,072
Industrial Training Center	1,478	1,478	-
Cooperative Education	506	-	(506)
Health Sciences Division	34,386	34,386	-
Associate Degree Nursing (ADN)	767,322	775,480	8,158
Vocational Nursing - Midland	262,890	264,414	1,524
Vocational Nursing - Ft. Stockton	134,033	133,509	(524)
Respiratory Care	262,343	221,999	(40,344)
Sonography	179,152	181,452	2,300
Emergency Medical Services	213,335	207,966	(5,369)
Fire Technology	223,827	225,937	2,110
Health Information Technology	394,579	388,853	(5,726)
Health Services Management	99,338	99,338	-
Williams Regional Training Center	46,050	46,050	-
Pecos County Law Enforcement Academy	50,182	50,182	-
Cosmetology	367,430	361,690	(5,740)
Workforce Continuing Education	203,286	203,100	(186)
Medical Continuing Education	454,351	576,782	122,431
Geotechnical Training	453,092	453,092	-
Transportation Training	570,899	589,979	19,080
Total Career and Technology Instruction	8,690,223	8,795,785	105,562
Total Instruction	15,881,488	15,555,072	(326,416)

**Midland College
Official Operating Budget
Estimated Unrestricted Expenditure Summary
Summarized by Department
2020-2021**

	<u>2019-2020</u>	<u>2020-2021</u>	<u>Difference</u>
Academic Support			
Instructional Administration			
Math & Science Division	176,351	165,375	(10,976)
Fine Arts & Communications Division	215,239	218,223	2,984
Social and Behavioral Division	176,356	178,648	2,292
Education Division	111,358	117,781	6,423
Applied Technology Division Office	225,907	228,731	2,824
CTE Dual Credit Expansion (Abell & MDC)	150,000	-	(150,000)
Health Sciences Division	372,462	375,406	2,944
Workforce Continuing Education	204,391	207,524	3,133
Medical Continuing Education	207,643	209,794	2,151
Geotechnical Training	169,860	173,622	3,762
Associate Vice President -Workforce	70,000	70,000	-
	<u>2,079,567</u>	<u>1,945,104</u>	<u>(134,463)</u>
Instructional Support Services			
Associate Vice President-Instructional Support	105,000	313,499	208,499
Advanced Technology Center	87,753	85,753	(2,000)
Instructional Pool	8,365	8,365	-
Extension Centers	275,636	278,311	2,675
Williams Regional Training Center	477,796	397,739	(80,057)
Instructional Support	146,426	147,243	817
Dean Instructional Support Services	373,196	115,320	(257,876)
University Center	2,000	2,000	-
Distance Education Support	268,126	145,631	(122,495)
	<u>1,744,298</u>	<u>1,493,861</u>	<u>(250,437)</u>
Learning Resources			
Simulation Center	174,376	176,346	1,970
Learning Resources Center	528,896	505,380	(23,516)
General Purpose Computer Lab	41,519	41,519	-
STRIVE (Quality Enhancement Plan)	-	80,300	80,300
	<u>744,791</u>	<u>803,545</u>	<u>58,754</u>
Faculty Development			
Vice President - Instruction	13,098	142,548	129,450

**Midland College
Official Operating Budget
Estimated Unrestricted Expenditure Summary
Summarized by Department
2020-2021**

	2019-2020	2020-2021	Difference
Technical Support Services			
Information Technology	2,610,493	2,498,649	(111,844)
Technology Replacement	1,150,000	600,000	(550,000)
	<u>3,760,493</u>	<u>3,098,649</u>	<u>(661,844)</u>
Total Academic Support	<u>8,342,247</u>	<u>7,483,707</u>	<u>(858,540)</u>
Extension and Public Service			
Adult and Developmental Studies Division	70,186	70,186	-
Adult Basic Education - Local	41,972	41,972	-
Adult Basic Education	217,068	191,134	(25,934)
Williams Regional Training Center	19,570	19,570	-
Cogdell Learning Center	204,026	205,940	1,914
CE-Avocational (Nonfunded)	196,543	186,221	(10,322)
Kids College	155,675	155,675	-
Continuing Education College Classics	2,390	2,390	-
Day Care	641,527	651,718	10,191
Manor Park Day Care	161,962	164,981	3,019
Pre-K Charter School	424,661	570,976	146,315
	<u>2,135,580</u>	<u>2,260,763</u>	<u>125,183</u>
Physical Plant Operation and Maintenance			
Plant Support Services	1,474,326	1,270,836	(203,490)
Building Maintenance	1,177,047	1,179,642	2,595
Custodians	871,204	872,051	847
Grounds	609,086	601,596	(7,490)
Utilities	1,323,900	1,285,400	(38,500)
Major Repairs and Replacements	1,850,000	1,000,000	(850,000)
	<u>7,305,563</u>	<u>6,209,525</u>	<u>(1,096,038)</u>
TOTAL UNRESTRICTED EDUCATIONAL AND GENERAL	<u>\$ 49,946,706</u>	<u>48,383,185</u>	<u>(1,563,521)</u>